Regional School District No.1 Budget 2025-2026 Draft Overview

Town of Salisbury Board of Finance Meeting Thursday, March 13, 2025; 6:00 p.m. Sam Herrick - Business Manager, RSD#1 Melony Brady-Shanley - Superintendent, RSD#1

Connecticut Association of School Business Administrators (CASBO) Current State of Connecticut Budget Data

Budgets Presented to CT Boards of Education Average Increase: 5.42%

Budgets Approved by CT Boards of Education Average Increase: 5.16%

Proposed Draft 2025-2026 RSD1 Budget Summary - Page 1

	2022/2023	2023/2024	2024/2	2025	2025/2026	\$	%
	Budget	Budget	Budget	Estimated	Proposed	Increase	Increase
HVRHS (excluding intra region allocation)* Gross Expense	\$9,176,909	\$ 9,617,514	\$9,947,291	\$9,833,290	\$10,101,059	\$153,768	1.55%
Less: Revenue	\$745,653	\$ 985,696	\$958,300	\$987,592	\$965,481		
Net Expense Budget	\$ 8,431,256	\$ 8,631,818	\$8,988,991	\$8,845,697	\$9,135,577	\$146,586	1.63%
Pupil Services							
Gross Expense Less:	\$6,745,482	\$ 6,996,518	\$7,146,314	\$7,066,207	\$7,704,557	\$558,243	7.81%
Revenue	\$63,040	\$ 263,155	\$162,885	\$218,425	\$182,000		
Net Expense Budget	\$ 6,682,442	\$ 6,733,363	\$6,983,429	\$6,847,782	\$7,522,557	\$539,128	7.72%
RSSC							
Gross Expense Less:	\$1,552,763	\$ 1,667,639	\$1,725,837	\$1,796,018	\$1,829,575	\$103,738	6.01%
Revenue	\$492	\$ 492	\$7,929	\$9,000	\$2,500		
Net Expense Budget	\$ 1,552,271	\$ 1,667,147	\$1,717,908	\$1,787,018	\$1,827,075	\$109,167	6.35%
Total	\$16,665,969	\$17,032,328	\$17,690,328	\$17,480,497	\$18,485,210	\$794,882	4.49%
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HVRHS Net Expense	\$8,431,256	\$8,631,818	\$8,988,991		\$9,135,577		4
Pupil Services Allocation RSSC Allocation	\$1,668,036 \$363,722	\$1,650,655 \$374,094	\$1,603,027 \$374,094		\$1,956,942 \$446,491		
HVRHS Net Assessment Budget	\$10,463,014	\$10,656,567	\$10,966,112		\$11,539,010		

High School



Pupil Services



Regional School Service Center (RSSC)



Total Increase

Proposed Draft 2025-2026 RSD1 Budget Revenue Other - Page 2

	2023-2024	2024-2	0025	2025-2026		
	Actual	Budget	Estimated	Estimated	\$ Increase	% Increase
HVRHS	7101441	Duugot		20111111101	V IIIOI OLIOO	70 111010400
Agriculture Education Grant (ASTE)	\$930,800	\$844,662	\$824,643	\$824,643	-\$20,019.00	-2.37%
Adult Education Grant	\$3,012	\$2,008	\$2,010	\$2,008	\$0.00	0.00%
Tuition Out-of-District	\$65,960	\$61,200	\$103,640	\$88,400	\$27,200.00	44.44%
Rental of Building	\$400	\$0	\$0	\$0	\$0.00	0.00%
Interest Income	\$74,593	\$44,930	\$50,999	\$44,930	\$0.49	0.00%
Office Use - Rental	\$5,500	\$5,500	\$5,500	\$5,500	\$0.00	0.00%
Miscellaneous (Misc.+Encumbrance)	\$22,298	\$0	\$800	\$0	\$0.00	0.00%
Business Control and Control a	\$1,102,563	\$958,300	\$987,592	\$965,481	\$7,181.49	0.75%
Pupil Services						
Tuition Out-of-District	\$3,538	\$14,945	\$2,814	\$0	-\$14,945.00	-100.00%
Interest Income	\$36,163	\$35,240	\$40,000	\$12,000	-\$23,240.00	-65.95%
Medicaid	\$45,549	\$40,000	\$48,000	\$45,000	\$5,000.00	12.50%
Special Ed. Placement and Excess Cost Grant	\$91,444	\$50,000	\$103,611	\$100,000	\$50,000.00	100.00%
Preschool	\$25,900	\$22,700	\$24,000	\$25,000	\$2,300.00	10.13%
Miscellaneous	\$282	\$0	\$0	\$0	\$0.00	0.00%
	\$202,876	\$162,885	\$218,425	\$182,000	\$19,115.00	11.74%
RSSC						
Interest Income/Misc. Inc/ Encumbrance	\$7,487	\$7,929	\$9,000	\$2,500	-\$5,429.00	-68.47%
	\$7,487	\$7,929	\$9,000	\$2,500	-\$5,429.00	-68.47%

Proposed Draft 2025-2026 RSD1 Budget Revenue High School - Page 3

		Enrollment				
Member Town	2022-2023	2023-2024	2024-2025			
Canaan	25	23	29			
Cornwall	35	36	40			
Kent	34	37	41			
North Canaan	116	102	108			
Salisbury	64	63	76			
Sharon	29	28	33			
Total	303	289	327			

	Percentage	
2022-2023	2023-2024	2024-2025
8.2508%	7.9585%	8.8685%
11.5512%	12.4567%	12.2324%
11.2211%	12.8028%	12.5382%
38.2838%	35.2941%	33.0275%
21.1221%	21.7993%	23.2416%
9.5710%	9.6886%	10.0917%
100.0000%	100.0000%	100.0000%

	Assessment	Ŷ.
2022-2024	2024-2025	2025-2026
\$878,399	\$872,736	\$1,023,337
\$1,229,758	\$1,366,021	\$1,411,500
\$1,194,622	\$1,403,966	\$1,446,787
\$4,075,771	\$3,870,393	\$3,811,049
\$2,248,701	\$2,390,537	\$2,681,850
\$1,018,943	\$1,062,461	\$1,164,487
\$10,646,195	\$10,966,112	\$11,539,010

Less:

Pupil Services RSSC Net HVRHS (without allocations) Total

\$10,646,195	\$10,966,112	\$11,539,010
\$8,631,818	\$8,988,991	\$9,135,577
\$363,722	\$374,094	\$446,491
\$1,650,655	\$1,603,027	\$1,956,942

Per Pupil

Net HVRHS Cost (without allocations) Pupil Services RSSC

55,547 51,294	\$5,985 \$1,365
5,547	\$5,985
31,104	\$27,938
	31,104

Proposed Draft 2025-2026 RSD1 Budget Revenue Pupil Services - Page 4

		Enrollment	
Member Town	2022-2023	2023-2024	2024-2025
Canaan	74	76	67
Cornwall	88	93	77
Kent	161	162	156
North Canaan	240	246	245
Salisbury	286	295	285
Sharon	84	98	100
Total K-8 Schools	933	970	930
HVRHS	303	289	327
Total Region	1236	1259	1257

	Percentage	
2023-2024	2024-2025	2025-2026
5.9871%	6.0365%	5.3302%
7.1197%	7.3868%	6.1257%
13.0259%	12.8674%	12.4105%
19.4175%	19.5393%	19.4909%
23.1392%	23.4313%	22.6730%
6.7961%	7.7840%	7.9554%
75.4854%	77.0453%	73.9857%
24.5146%	22.9547%	26.0143%
100.0000%	100.0000%	100.0000%

	Assessment	
2025-2026	2024-2025	2023-2024
\$400,964	\$421,557	\$403,130
\$460,809	\$515,853	\$479,398
\$933,587	\$898,583	\$877,080
\$1,466,210	\$1,364,514	\$1,307,449
\$1,705,592	\$1,636,308	\$1,558,044
\$598,453	\$543,587	\$457,607
\$5,565,615	\$5,380,402	\$5,082,708
\$1,956,942	\$1,603,027	\$1,650,655
\$7,522,557	\$6,983,429	\$6,733,363

Net Cost Per Pupil

\$5,448	\$5,547	\$5.985

Proposed Draft 2025-2026 RSD1 Budget Revenue RSSC - Page 5

		Enrollment	
Member Town	2022-2023	2023-2024	2024-2025
Canaan	74	76	67
Cornwall	88	93	77
Kent	161	162	156
North Canaan	240	246	245
Salisbury	286	295	285
Sharon	84	98	100
Total K-8 Schools	933	970	930
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75.4854%	77.0453%	73.9857%
24.5146%	22.9547%	26.0143%
100.0000%	100.0000%	100.0000%

Assessment					
2023-2024	2	2024-2025		2025-2026	
\$ 103,494	\$	122,970		\$119,384	
\$ 133,205	\$	143,012	8	\$131,965	
\$ 220,290	\$	224,362		\$231,355	
\$ 265,369	\$	323,397		\$343,327	
\$ 336,060	\$	381,168		\$393,651	
\$ 130,132	\$	148,906		\$160,902	
\$ 1,188,550	\$	1,343,815		\$1,380,584	
\$ 363,722	\$	374,094		\$446,491	
\$ 1,552,272	\$	1,717,909	\$	1,827,075	

Net Cost Per Pupil

\$1,200	\$1,294	\$1,365
T - ,	7 - 7 - 7 - 7	

Proposed Draft 2025-2026 RSD1 Budget Summary of Revenue - Page 6

	HVRHS	HVRHS			K-8	K-8	TOTAL	
	(before	Pupil	HVRHS	HVRHS	Pupil Services	RSSC	MEMBER	
Member Town	allocation)	Services	RSSC	TOTAL	TOTAL	TOTAL	ASSESSMENT	
Canaan	\$810,189	\$173,551	\$39,597	\$1,023,337	\$400,964	\$119,384	\$1,543,685	
Cornwall	\$1,117,502	\$239,381	\$54,617	\$1,411,500	\$460,809	\$131,965	\$2,004,274	
Kent	\$1,145,439	\$245,366	\$55,982	\$1,446,787	\$933,587	\$231,355	\$2,611,729	
North Canaan	\$3,017,255	\$646,329	\$147,465	\$3,811,049	\$1,466,210	\$343,327	\$5,620,587	
Salisbury	\$2,123,253	\$454,824	\$103,772	\$2,681,850	\$1,705,592	\$393,651	\$4,781,092	
Sharon	\$921,939	\$197,490	\$45,059	\$1,164,487	\$598,453	\$160,902	\$1,923,843	
Total Assessments	\$9,135,577	\$1,956,942	\$446,491	\$11,539,010	\$5,565,615	\$1,380,584	\$18,485,209	
Net Expense Budgets (excluding intra-region transfers/allocations)								
HVRHS	\$9,135,577			\$9,135,577			\$9,135,577	
Pupil Services		\$1,956,942		\$1,956,942	\$5,565,615		\$7,522,557	
RSSC			\$446,491	\$446,491		\$1,380,584	\$1,827,075	
Change from 2024/202	5 Budget				K-8	K-8	TOTAL	PERCENTAG
	The state of the s			HVRHS	Pupil Services	RSSC	MEMBER	CHANGI
Member Town				TOTAL	TOTAL	TOTAL	ASSESSMENT	FY 25 to FY 2
Canaan				\$150,602	-\$20,593	-\$3,586	\$126,423	9.019
Cornwall				\$45,480	-\$55,044	-\$11,047	-\$20,611	-1.129
Kent				\$42,821	\$35,004	\$6,993	\$84,818	3.709
North Canaan				-\$59,344	\$101,695	\$19,930	\$62,282	1.099
Salisbury				\$291,313	\$69,286	\$12,483	\$373,081	8.93
Sharon				\$102,026	\$54,867	\$11,996	\$168,890	10.49
Total Assessments				\$572,898	\$185,215	\$36,769	\$794,882	4.49

Proposed Draft FY 2025-2026 Regional School District No.1

Budget Drivers

Proposed Draft 2025-2026 RSD1 Budget Enrollment Data

Salisbury - High School Enrollment Shift

- **63** Students as of 10/1/2023: 21.7993%
- →76 Students as of 10/2/2024: 23.2416%

Salisbury – Pupil Services/RSSC Assessments

- **295** Students as of 10/1/2023: 23.4313%
- **285** Students as of 10/1/2024: 22.6730%

0% Budget Increase \$153,862

(3.5% was the starting point for Salisbury for the 2025-2026 budget.)

Regional School District No.1 Enrollment Shift

Note: *Enrollments reflect Student Census reported as of 10/1/2023 and 10/1/2024

					Assessmen	t Based on				
					the 2024-20	25 budget	24	4/25 to 25/26 (Change Due T	o:
	Enroll	ment *	Enrollment	Percentage	Enrollmer	nt Effect \$	Shift in E	nrollment	Each 1% Bu	dget Change
	2023-24	2024-2025	2024-2025	2025-2026	2024-2025	2025-2026	Dollars	Percentage	Dollars	Percentage
HVRHS										
Canaan	23	29	7.9585%	8.8685%	872,738	989,499	116,761	13.4%	9,895	1.1%
Cornwall	36	40	12.4567%	12.2324%	1,366,016	1,364,824	-1,192	-0.1%	13,648	1.0%
Kent	37	41	12.8028%	12.5382%	1,403,969	1,398,944	-5,025	-0.4%	13,989	1.0%
North Canaan	102	108	35.2941%	33.0275%	3,870,391	3,685,027	-185,364	-4.8%	36,850	1.0%
Salisbury	63	76	21.7993%	23.2416%	2,390,536	2,593,170	202,634	8.5%	25,932	1.1%
Sharon	28	33	9.6886%	10.0917%	1,062,463	1,125,977	63,514	6.0%	11,260	1.1%
Total	289	327	100.0000%	99.9999%	10,966,112	11,157,452	191,328	1.7%	111,574	1.0%
PUPIL SERVIC	ES									
Canaan	76	67	6.0365%	5.3302%	421,556	372,231	-49,325	-11.7%	3,722	0.9%
Cornwall	93	77	7.3868%	6.1257%	515,852	427,784	-88,068	-17.1%	4,278	0.8%
Kent	162	156	12.8674%	12.4105%	898,586	866,679	-31,907	-3.6%	8,667	1.0%
North Canaan	246	245	19.5393%	19.4909%	1,364,513	1,361,133	-3,380	-0.2%	13,611	1.0%
Salisbury	295	285	23.4313%	22.6730%	1,636,308	1,583,353	-52,955	-3.2%	15,834	1.0%
Sharon	98	100	7.7840%	7.9554%	543,590	555,560	11,970	2.2%	5,556	1.0%
HVRHS	289	327	22.9547%	26.0143%	1,603,025	1,816,690	213,665	13.3%	18,167	1.1%
Total	1,259	1,257	100.0000%	100.0000%	6,983,430	6,983,430	0	0.0%	69,835	1.0%
CENTRAL OFF	ICE									
Canaan	76	67	6.0365%	5.3302%	119,324	120,033	709	0.6%	1,200	1.0%
Cornwall	93	77	7.3868%	6.1257%	135,545	139,369	3,824	2.8%	1,394	1.0%
Kent	162	156	12.8674%	12.4105%	220,123	217,853	-2,270	-1.0%	2,179	1.0%
North Canaan	246	245	19.5393%	19.4909%	311,653	313,398	1,745	0.6%	3,134	1.0%
Salisbury	295	285	23.4313%	22.6730%	364,949	369,132	4,183	1.1%	3,691	1.0%
Sharon	98	100	7.7840%	7.9554%	130,910	145,056	14,146	10.8%	1,451	1.1%
HVRHS	289	327	22.9547%	26.0143%	384,645	362,308	-22,337	-5.8%	3,623	0.9%
Total	1,259	1,257	100.0000%	100.0000%	1,717,909	1,717,909	0	0.00%	16,672	1.0%
TOTAL REGIO	N #1									
Canaan	99	96			1,413,618	1,481,763	68,145	4.8%	14,817	1.0%
Cornwall	129	117			2,017,413	1,931,977	-85,436	-4.2%	19,320	1.0%
Kent	199	197			2,522,678	2,483,476	-39,202	-1.6%	24,835	1.0%
North Canaan	348	353			5,546,557	5,359,558	-186,999	-3.4%	53,595	1.0%
Salisbury	358	361			4,391,793	4,545,655	153,862	3.5%	45,457	1.0%
Sharon	126	133			1,736,963	1,826,593	89,630	5.2%	18,267	1.1%
Total	1,259	1,257		6	17,629,022	17,629,022	0	0.0%	176,291	1.0%

FY 2024-2025 Unexpended Funds

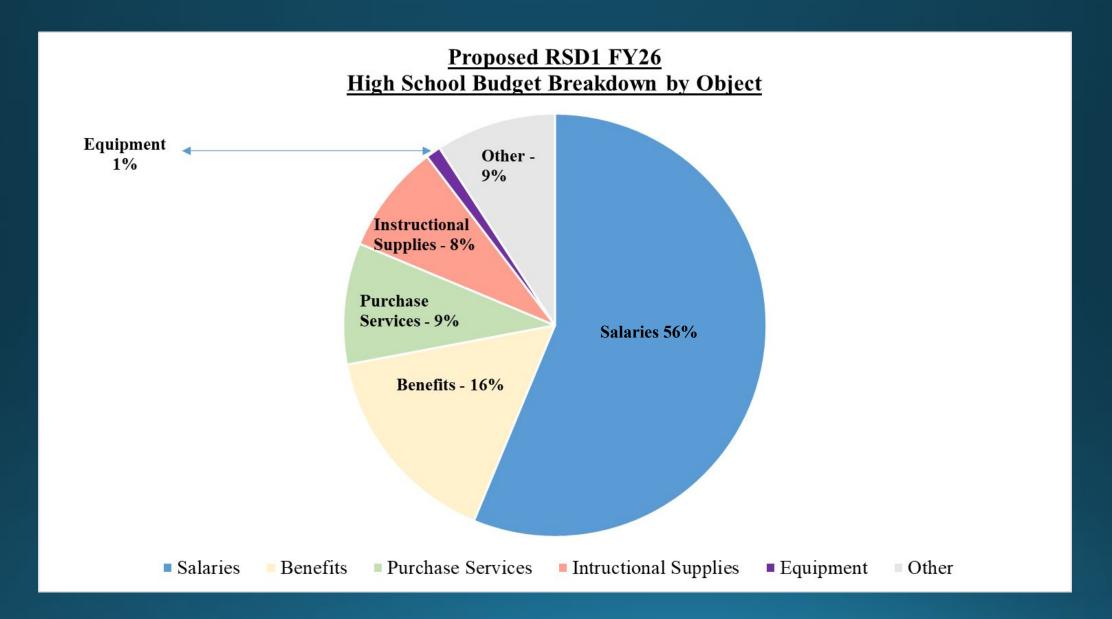
Budgets reductions totaling \$176,903 (1.0%) are reflected in the 25/26 budget from 24/25 unexpended funds.

Budget requests to be covered with 24/25 unexpended funds include the following:

- Athletic Equipment Softball Dugouts and Scoreboard Stanchions \$63,000
- IT Equipment \$50,000
- General Maintenance \$40,663
- Math Equipment Smart Boards and Scientific Calculators \$12,740
- Science Equipment Vernier Probes and Projectors \$10,500

Proposed Draft 2025-2026 RSD1 Budget High School Account Detail

	<u>2024-2025</u>	<u>2025-2026</u>	<u>Increase</u>
Salaries	\$5,578,570	\$5,682,450	\$103,879
Benefits	\$1,531,927	\$1,592,946	\$61,019
Purchased Services	\$848,661	\$936,767	\$88,106
Supplies	\$767,609	\$845,871	\$78,172
Property	\$73,203	\$115,244	\$42,041
Other	\$1,147,321	\$927,870	(\$219,451)



Proposed Draft 2025- 2026 High School Budget Highlights

Salaries:

- Certified Contract (2025-2028) 13.20% over Three Year Agreement
- Non-Certified Contract Collective Bargaining Complete (3.8% GWI + Step)
- Teacher Retirement World Language (1.0 FTE) Position not to be filled
- SRBI Coordinator Position Elimination

Benefits:

- 9.9% Increase for Health Insurance Premiums
- 6.99% Increase for Dental Insurance Premium
- Anticipated reduction in Unemployment Charges

Purchase Services:

- Consulting Physician RFP (September 2024) Annual Contract Increase
- Cafeteria Subsidy Reduction (\$5,000)
- Legal/Consulting Fees Projected Reduction
- Maintenance General Increase for Emergency Oil Shut-Offs; Mini
 Split Installation in Ag-Ed Classrooms; Metal Shop Refurbishment;
 Masonry Repairs; Column Refurbishment; and Floor Repairs on Second
 Floor of High School
- Contracted Services Buildings and Grounds:
 New Lawn/Landscape Contract; Boiler System Repair/Maintenance;
 HVAC System Maintenance
- Transportation Athletics Following contractual agreement with All-Star
 Transportation + Indoor Track Program
- Telephone IPfone Program 29.9% Increase
- Travel Math Attendance at Annual Math Conference ATOMIC and NCSM Conference

Supplies

- Graduation Tent Rental modified for Auditorium Use
- Title 1 Curriculum and Reading Materials for English Language Learner (ELL) classes (\$4,226 increase)
- Software Technology Reduction due to modification of software use
- Athletic Awards Reduction Athletic Hall of Fame Ceremony and Varsity Letter/Pin Orders completed in current fiscal year
- Electricity Change in Supply Rate (\$0.1057); New HVAC in
 Cafeteria, Auditorium, and Room 133 increase usage; Window AC
 Units in High School Classrooms (~\$138,000 increase)
- Heating Oil Reduction in Gallons used (68,000 to 54,000 gallons) and price per gallon reduction (\$2.96 per gallon to \$2.70 per gallon) (~\$55,600 reduction)
- Reduction Textbook Costs (Math, Science)

Equipment/Property:

- Math and Science Equipment To be paid out of FY25 Unexpended Funds
- Art New Ceramics Program (~\$12,000) Paid out of FY25 Unexpended Funds
- English Camcorder Purchase (x1) for Technology Dependent Assignments (~\$4,000)
- Social Studies Equipment needs covered in FY24 Unexpended Funds
- Technology \$50,000 to be paid out of FY25 Unexpended Funds
- Buildings and Grounds SawStop Table Saw and Ladder Rack for Maintenance Truck
- Principal's Office New Radios as a result of the safety audit to be paid from FY25 Budget (~\$7,500 reduction)

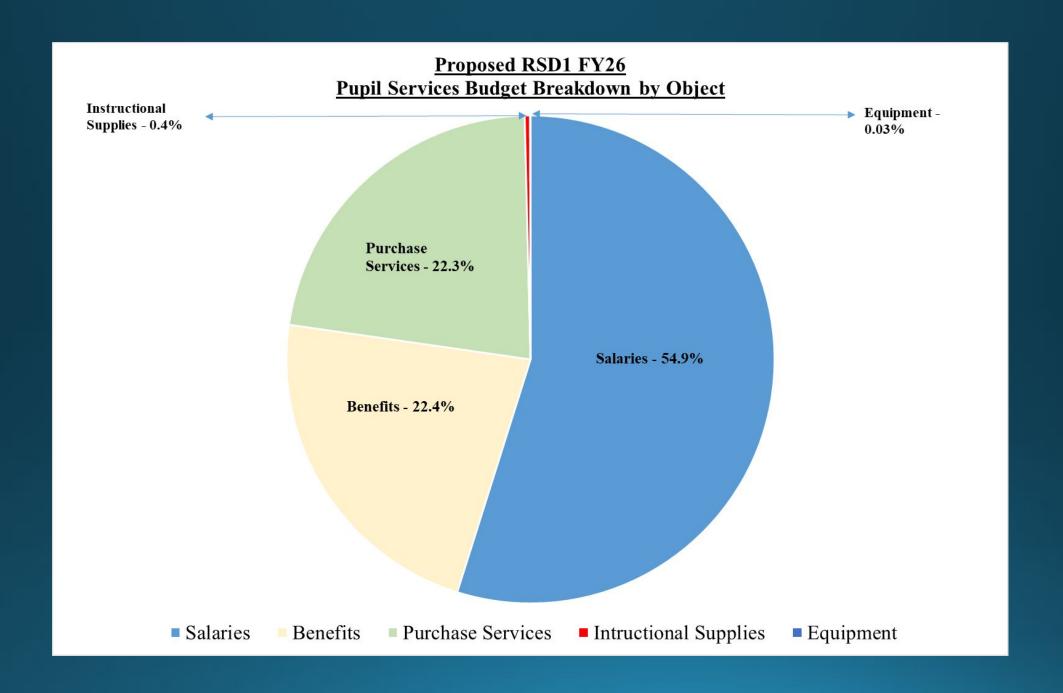
Other:

• One of Three Debt Services Completed at end of FY25

Proposed Draft 2025-2026 RSD1 Budget Pupil Services Account Detail

	<u>2024-2025</u>	<u>2025-2026</u>
Salaries	\$3,974,978	\$4,226,812
Benefits	\$1,428,181	\$1,727,123
Purchased Services	\$1,713,854	\$1,721,322
Supplies	\$27,050	\$27,050
Property	\$2,250	\$2,250

<u>Increase</u>
\$251,833
\$298,942
\$7,468
\$0
\$0



Proposed Draft 2025-2026 Pupil Services Budget Highlights

Salaries and Benefits Account for 77.3% (\$5,953,935) of the total budget costs for Special Education

Salaries:

Contractual Increases - Certified, Non-Certified, Administrative, and Non-Union Agreements
Seven (7) Degree Changes - MA to 6TH Lane in Salary Schedule
Speech/Language Pathologist Retirement - Position Replaced

Benefits:

9.9% Increase in Health Insurance

6.99% Increase in Dental Insurance

2024-2025 - Nine (9) Employees with Dependent Status/Benefit Election Changes

Purchase Services:

Increase in cost for educational/psychological evaluations

Out of District Tuition and Transportation Costs are for eight (8) students requiring services that can't be provided by in-district personnel.

Out-of-District Tuition: Flat FY25 to FY26 -\$1,176,000

Transportation: Flat FY25 to FY26 - \$428,065

Pupil Services Budget Federal Funding Sources

The District receives approximately \$773,516 in federal funds to supplement special education services through Individuals with Disabilities Education Act (IDEA) grants.

We currently use these funds for the following:

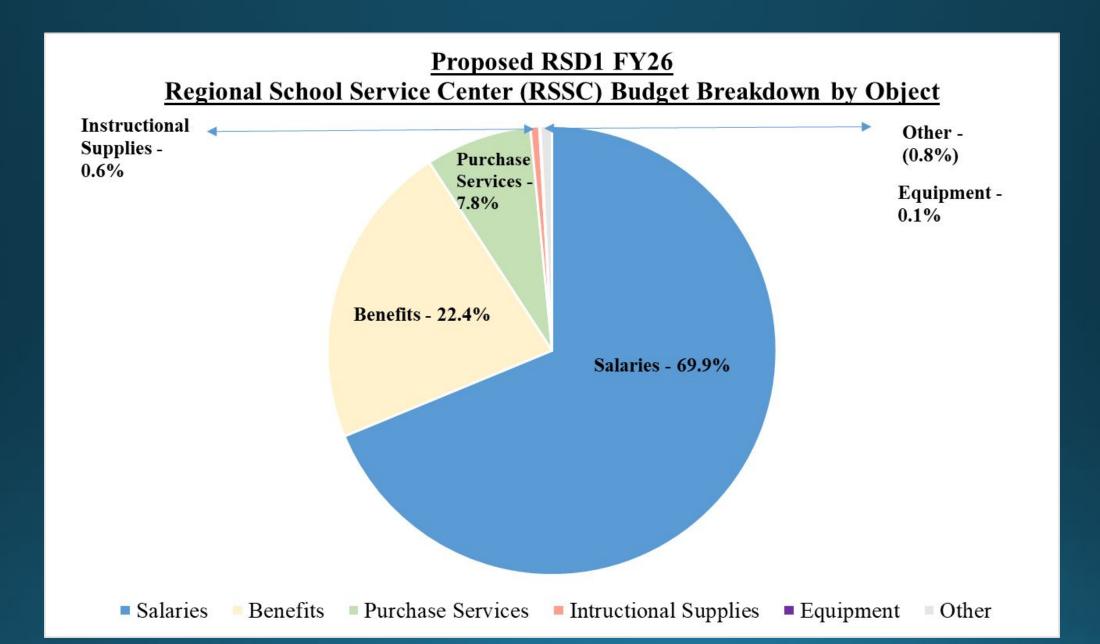
- Special Education Certified Teaching Positions/ Educational Paraprofessionals \$531,223
- Student Support Services \$156,718
- Transportation, Tuition, and Related Student Services \$38,751
- Instructional Supplies and Equipment \$36,546

Loss of federal IDEA grant funding could result in a budgetary impact up to \$773,516.

Proposed Draft 2025-2026 RSD1 Budget RSSC Account Detail

	<u>2024-2025</u>	<u>2025-2026</u>
Salaries	\$1,235,790	\$1,279,518
Benefits	\$342,175	\$409,723
Purchased Services	\$149,980	\$142,441
Supplies	\$11,857	\$11,857
Equipment	\$1,500	\$1,5 00

<u>Increase</u>	
\$43,728	
\$67,548	
(\$7,539)	
\$0	
\$0	



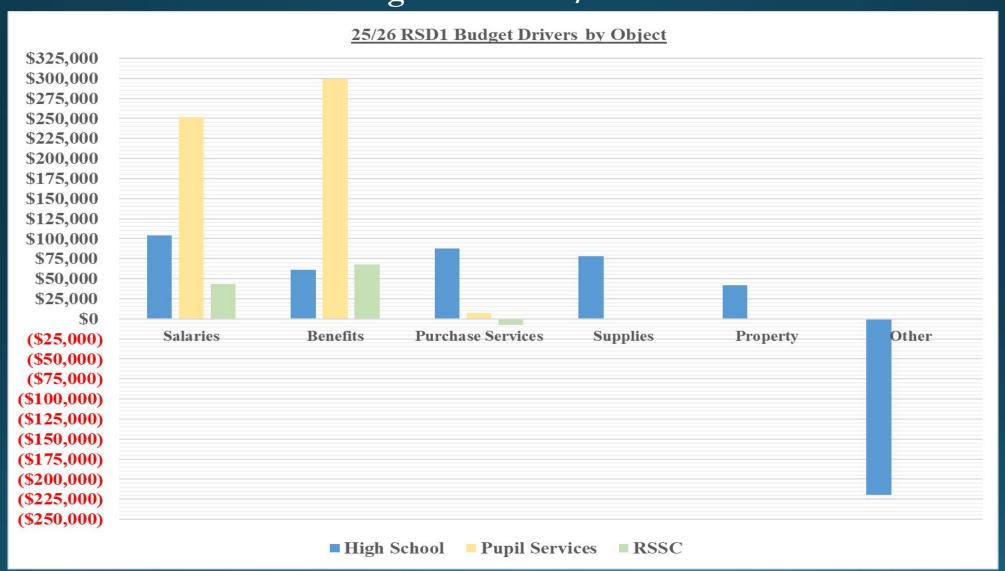
Proposed Draft 2025-2026 RSSC Budget Highlights

- Salary Increases Administrative, Non-Union
 Certified/ Non-Certified Staff Collective Bargaining Contractual Increases
- Regional English Language Learners (ELL) Position Reduction (1.0 FTE to 0.6 FTE) due to low student numbers
- Benefits Health Insurance (9.9%) and Dental Insurance (6.99%)
- Benefits Pension Adjustments The Supt. Contract was finalized after the vote on the FY25 budget. The pension portion of the Supt. compensation package was not accounted for in the FY25 budget. As a result, the FY26 budget amount reflects the initial actual pension contribution in addition to the negotiated increase. The Asst. Supt. received new pension contribution as part of individual agreement (3.7% of gross annual salary). One (1) newly eligible employee for pension contribution in FY26.
- Purchase Services Reduction in Legal Services and Lease of Copier

<u>Proposed Draft 2025/2026 Region One Budget Drivers by Object Total Increases/Decreases</u>

	2025/2026 Di	aft RSD1 Budget Drivers By	Object Total Increases	/Decreases	
	High School	Pupil Services	RSSC	Total (\$)	Total %
Salaries	\$103,879	\$251,833	\$43,728	\$421,045	51.55%
Benefits	\$61,019	\$298,942	\$67,548	\$427,823	52.38%
Purchase Services	\$88,106	\$ 7,468	(\$7,539)	\$88,035	10.78%
Supplies	\$78,172	\$0	\$0	\$78,172	9.57%
Property	\$42,041	\$0	\$0	\$42,041	5.15%
Other	(\$219,451)	\$0	\$0	(\$219,451)	-26.87%
Gross Expense	\$153,768	\$558,243	\$103,738	\$815,749	
Revenue	(\$7,181)	(\$19,115)	\$5,429	(\$20,867)	
Net Expense	\$146,587	\$539,128	\$109,167	\$794,882	100.00%

Proposed Draft 2025-2026 Region One Budget Drivers by Object Total Budget Increases/Decreases



				wn (as of October 1 of eac		405 (0)	TOTAL DV OD LOT	
2025	21 (Falls Village/Canaan)	31 (Cornwall)	68 (Kent)	100 (North Canaan)	122 (Salisbury)	125 (Sharon)	TOTAL BY GRADE	
2025			-	V V V V V V V V V V V V V V V V V V V			383	
Grade 9	6	4	6	28	13	9	66	
Grade 10	10	13	11	22	21	10	87	
Grade 11	6	5	7	24	19	7	68	
Grade 12	7	14	11	24	17	6	79	
OTAL HS	29	36	35	98	70	32	300	23.339
2024			3	()	3			
Grade 9	10	13	11	22	21	10	87	
Grade 10	6	5	7	24	19	7	68	
Grade 11	7	14	11	24	17	6	79	
Grade 12	6	8	12	38	19	10	93	
OTAL HS	29	40	41	108	76	33	327	23.249
2023								
Grade 9	5	8	6	17	19	6	61	
Grade 10	7	14	11	24	14	8	78	
Grade 11	8	8	10	43	17	9	95	
Grade 12	3	6	10	18	13	5	55	
TOTAL HS	23	36	37	102	63	28	289	21.809
2022								
Grade 9	6	14	7	23	20	5	75	
Grade 10	7	8	8	41	20	10	94	
Grade 11	4	6	10	20	13	3	56	
Grade 12	8	7	9	32	11	11	78	
TOTAL HS	25	35	34	116	64	29	303	21.129
2021				***************************************				
Grade 9	7	8	9	42	23	8	97	
Grade 10	4	7	9	23	9	4	56	
Grade 11	10	7	10	32	11	11	81	
Grade 12	11	3	12	29	23	12	90	
TOTAL HS	32	25	40	126	66	35	324	20.379
2020	32		1	120	- 00		324	20.07
Grade 9	4	10	8	22	8	3	55	
Grade 10	10	8	10	29	13	12	82	
Grade 11	12	4	10	27	22	15	90	
Grade 12	6	6	14	23	16	13	78	
TOTAL HS	32	28	42	101	59	43	305	19.349
2019	32	40	44	101	99	43	305	13.347
Grade 9	10	6	10	27	45	40	90	
Grade 10	14	5	12	27 27	15	12	82 92	
Grade 10	7				20	16		
		5	11	23	15	14	75	
Grade 12	13	15	16	22	15	12	93	40.00
TOTAL HS	44	31	49	99	65	54	342	19.019
2018 Crade 0	100					100		
Grade 9	13	2	10	27	22	12	86	
Grade 10	5	8	15	25	14	15	82	
Grade 11	12	14	12	25	16	13	92	
		W 1	1000					19.57%
Grade 12 TOTAL HS	9 39	13 37	15 52	31 108	20 72	20 60	108 368	

Thank you!

Any Questions?